

CONSELHO DE  
**PREVENÇÃO DA**  
**CORRUPÇÃO**

# *Preventing corruption in Portugal*

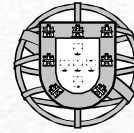


*The action of the Council for the Prevention  
of Corruption*

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## The Council for the Prevention of Corruption – CPC

- Institution (Independent institution created in 2008 – Law 54/2008, 4th September)
- Composition (7 members + Services)
- Functions (Prevention of Corruption in public management – Competences)
- Cooperation with other institutions (Courts; Judges, Magistrates; Audit and Control institutions; Criminal Investigation bodies and all Public Administration structures)
- **Projects:**
  - Management and prevention of corruption risks
  - Education on Ethics and Integrity (Civic education)





## Projects on the prevention of corruption risks

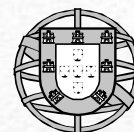
- Studies and analysis from the field (decisions of criminal investigations; Court decisions; Audit reports, Media, and other relevant information)
- Mapping risk areas in public management / public services (Risk areas 2018)
- Recommendations (for public management / Public Administration)
- Instruments to manage and to prevent risks of corruption and related crimes in public services – 1200 public entities produced and adopted these instruments
- Evaluation of the instruments to manage corruption risks (visiting institutions; cooperation with Audit bodies; Studies and inquiries online, etc.)



## Instruments to improve Quality and to prevent risks



- 1 – Ethic Codes for public services (institutional Values)
- 2 – Clear Laws, Rules and Norms (What to do)
- 3 – Code of Conduct (indicators for action according Values)
- 4 – Best practices (How to do – how to apply Laws, Rules and Norms to daily concrete cases)
- 5 – Policy of risk management – mapping risk areas (incorrect/bad practices and corruption) – adoption of control and preventive measures (risk management and prevention instruments)



## Instruments to prevent risks and to improve Quality

### Institutional Values (Code of Ethics and Conduct)

Function /  
administrative  
procedure (Law,  
Rules and Norms)

Best  
practices

Mapping risk  
areas

Control and  
preventive  
measures

Compliance  
report

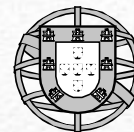
What must happen

What can't  
happen

How to  
avoid risks

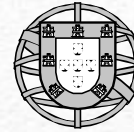
Efficiency





## The PDCA Deming cycle to improve Quality

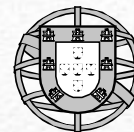




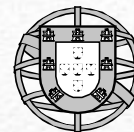
## Projects on the prevention of corruption risks

- Management of Conflict of Interests in public life
- Training on Ethics and Integrity in Public Life – cooperation with Portuguese National Institute of Administration (training for Top and Middle level rank public managers)
- Training on policies, strategies and instruments to manage and to prevent corruption risks in Public Administration

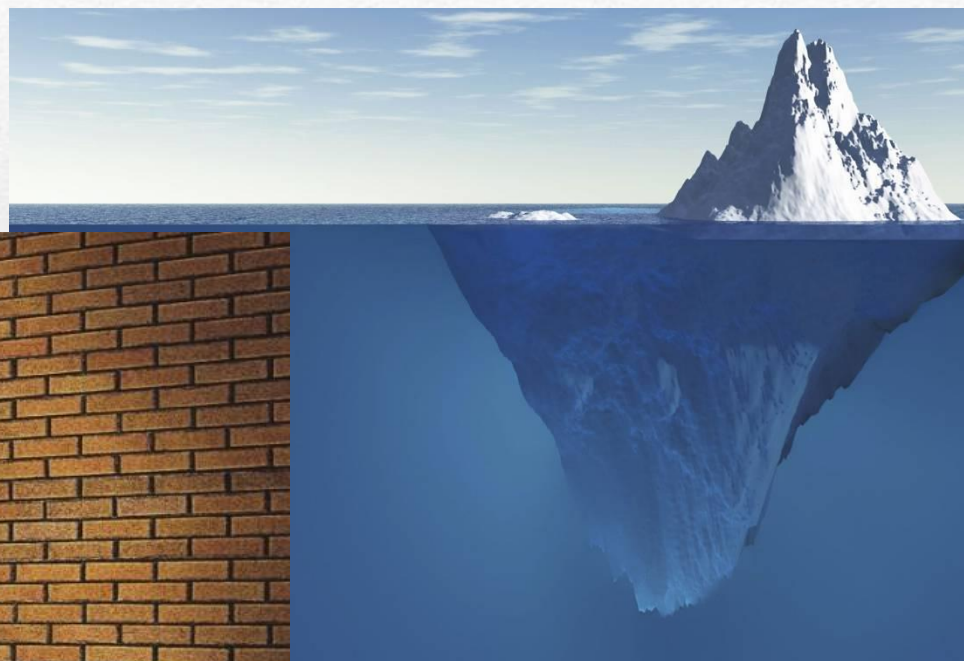


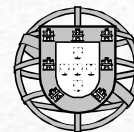






## The dimension of corruption





## Main criminal practices against public services / projects

### Inappropriate practices in public / private relations

- Passive corruption for illicit act (article 373, n.º1)
- Passive corruption for licit act (article 373, n.º2)
- Active corruption (article 374)
- Trading in influence (article 335)

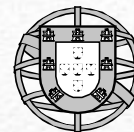
### Inappropriate practices in using and managing institutional goods and values

- Embezzlement (article 375)
- Crime of Concussion (article 379)
- Abuse of public power (article 382)

### Inappropriate projects for public financing

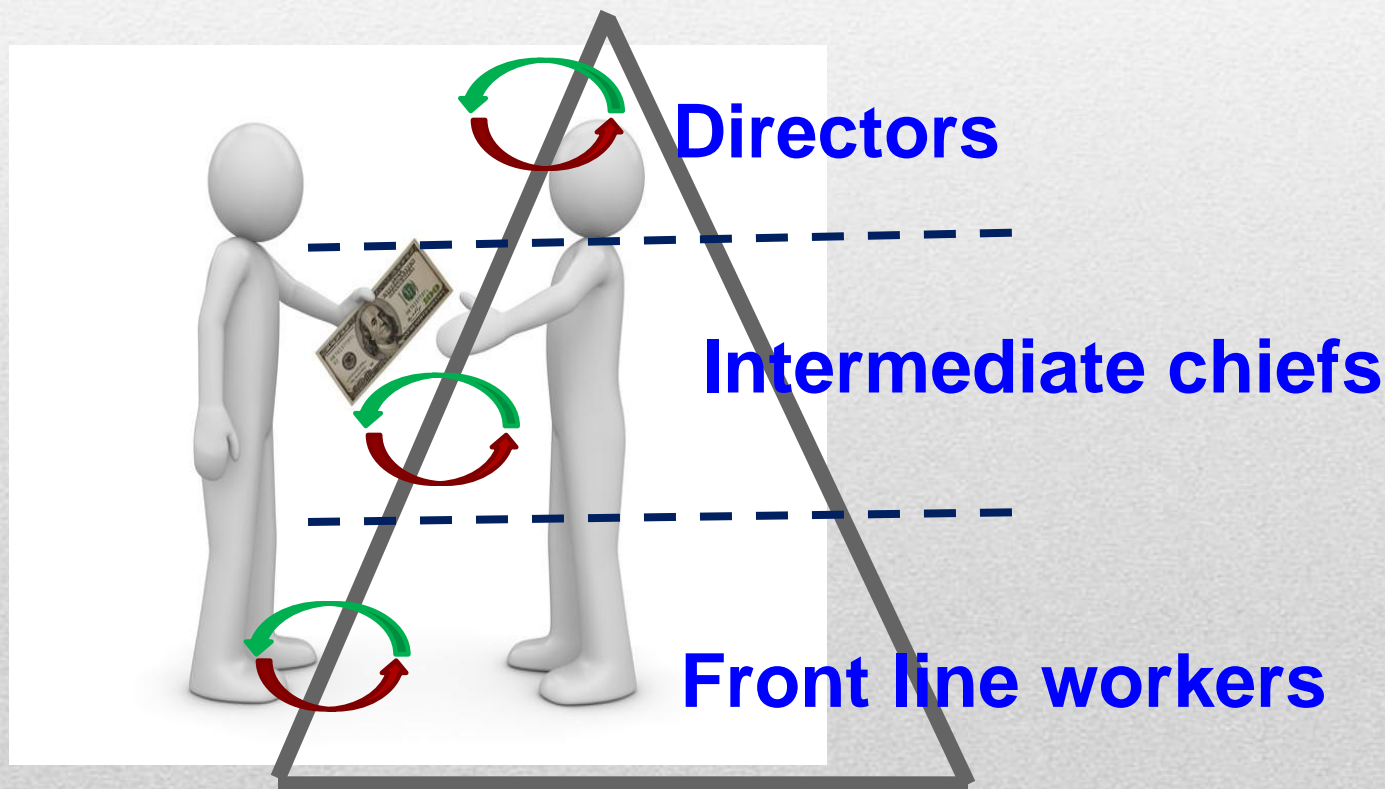
- Fraudulent projects to be financed by public money

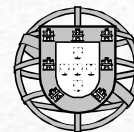




## Corruption crimes family

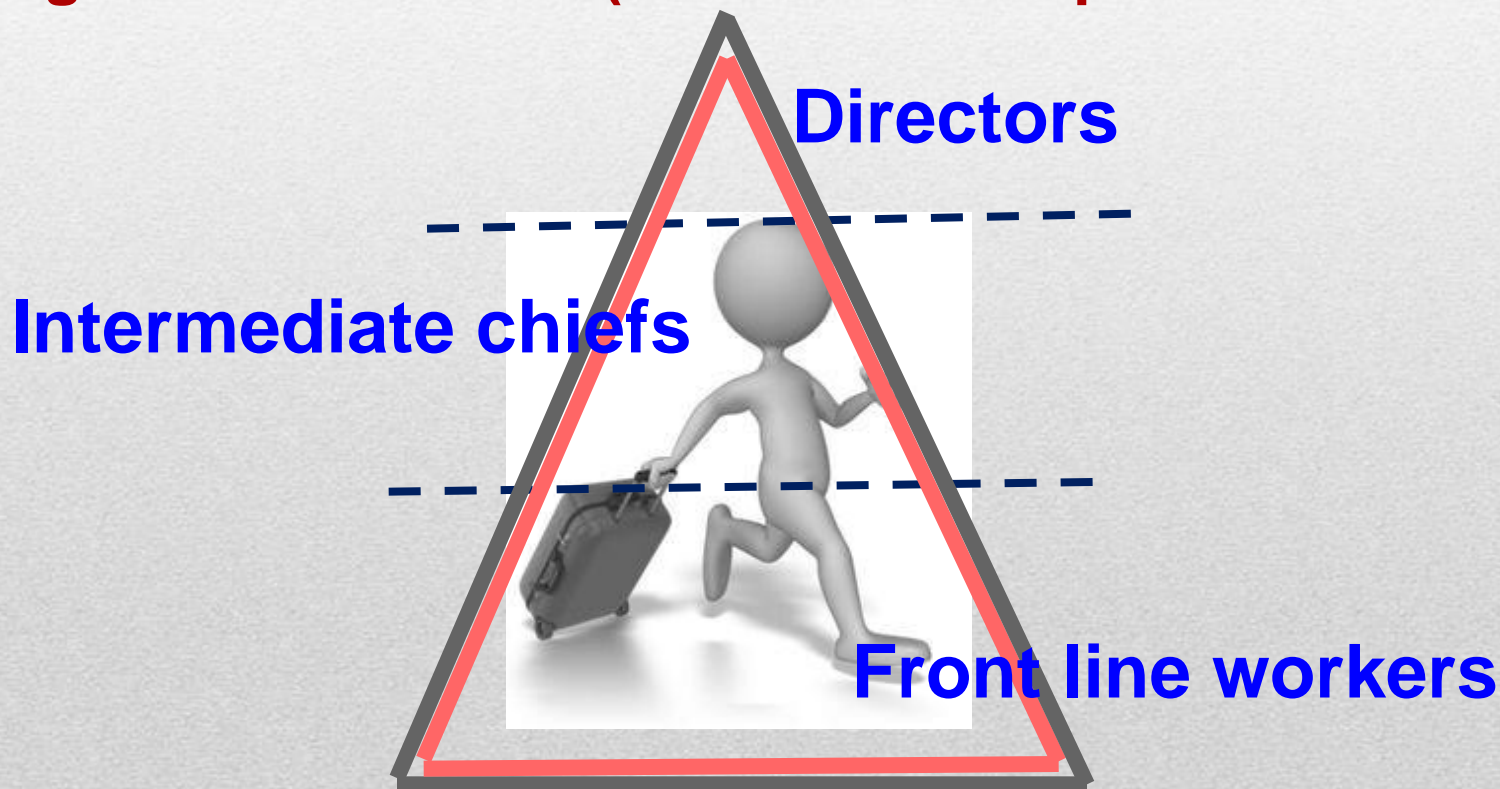
Inappropriate practices in public / private relations  
(satisfaction of private interests)



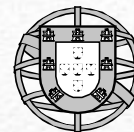


## Embezzlement crimes family

Inappropriate practices to use and manage institutional goods and values (satisfaction of private interests)

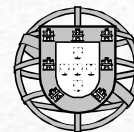






## Projects on Civic Education

- Cooperation with Ministry of Education
- Involving Students and Professors of Basic and Secondary Schools (development of the projects *It is better to prevent; Images Against Corruption*, and the production of some *helping materials* for professors)
- Involving Universities (academic studies on Ethics; Integrity; Management of risks in Public Administration; Public Management; Corruption)
- According to the proposals of the *OECD 2017 Public Integrity Recommendation*



**Thank you for your attention!**